### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(D)
OF THE SECURITIES EXCHANGE ACT OF 1934
Date of Report (Date of earliest event reported): August 7, 2024



#### P3 Health Partners Inc.

(Exact name of registrant as specified in its charter)  ${\bf 001\text{--}40033}$ 

(Commission File Number)

**Delaware** (State or other jurisdiction of incorporation)

85-2992794

(I.R.S. Employer Identification No.)

	2370 Corporate Circle Suite 300 Henderson, Nevada (Address of principal executive offices)	a	<b>89074</b> (Zip Code)
	(R	(702) 910-3950 registrant's telephone number, including area code)	
	(Forme	Not Applicable er name or former address, if changed since last repor	t)
Check	the appropriate box below if the Form 8-K is intended to simultaneously Written communications pursuant to Rule 425 under the Securities Act		y of the following provisions:
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act		
	Pre-commencement communications pursuant to Rule 14d-2(b) under t	he Exchange Act	
	Pre-commencement communications pursuant to Rule 13e-4(c) under the	he Exchange Act	
Securi	ties registered pursuant to Section 12(b) of the Act:		
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered
	Class A common stock, par value \$0.0001 per share	PIII	The Nasdaq Stock Market LLC
Wa	arrants, each whole warrant exercisable for one share of Class A common stock at an exercise price of \$11.50	PIIIW	The Nasdaq Stock Market LLC
	by check mark whether the registrant is an emerging growth company as defined in Rule ng growth company $\Box$	405 of the Securities Act of 1933 (§230.405 of this chapter) or R	ule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).
If an en	nerging growth company, indicate by check mark if the registrant has elected not to use the	extended transition period for complying with any new or revise	d financial accounting standards provided pursuant to Section 13(a) of the Exchange $\mathbf{A}\mathbf{B}\mathbf{t}$ .

#### Item 2.02 Results of Operations and Financial Condition.

On August 7, 2024, P3 Health Partners Inc. (the "Company") announced its financial results for the three and six months ended June 30, 2024. The full text of the press release issued in connection with the announcement is furnished as Exhibit 99.1 to this Current Report on Form 8-K (the "Report").

The information in this Item 2.02, including the information contained in Exhibit 99.1 of this Report, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Exchange Act or the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such a filing.

#### Item 9.01 Financial Statements and Exhibits.

#### (d) Exhibits

Exhibit Number	Description						
99.1	Press Release of the Company, dated August 7, 2024						
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).						

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

P3 Health Partners Inc.

August 7, 2024 By: /s/ Atul Kavthekar

Date:

Atul Kavthekar Chief Financial Officer

#### P3 Health Partners Announces Second Quarter 2024 Results

Management to Host Conference Call and Webcast August 7, 2024 at 4:30 PM ET

HENDERSON, NV—August 7, 2024—P3 Health Partners Inc. ("P3" or the "Company") (NASDAQ: PIII), a patient-centered and physician-led population health management company, today announced its financial results for the second quarter ended June 30, 2024.

"In the second quarter, we experienced continued growth in our top line while simultaneously enhancing our balance sheet through a successful capital raise," said Aric Coffman, CEO of P3. "Building on P3's key strengths, I have identified several initiatives during my first 90 days as CEO that will further enhance our capabilities and help achieve sustainable profitability."

#### Second Quarter 2024 Financial Results

- Total revenue was \$379.2 million, an increase of 15% compared to \$329.1 million in the second quarter of the prior year
- · Capitated revenue was \$374.3 million, an increase of 15% compared to \$325.6 million in the second quarter of the prior year
- Gross profit was \$14.0 million, as compared to \$26.8 million in the prior year. Gross profit PMPM was \$36, compared to \$86 PMPM in the prior year
- Medical margin<sup>(1)</sup> was \$41.1 million compared to \$50.5 million in the prior year. Medical margin PMPM<sup>(1)</sup> was \$107, compared to a medical margin PMPM of \$161 in the prior year
- Net loss was \$28.8 million compared to a net loss of \$27.6 million in the second quarter of the prior year. Net loss PMPM was \$75 compared to a net loss PMPM of \$88 in the prior year
- Adjusted EBITDA loss<sup>(1)</sup> was \$8.8 million compared to Adjusted EBITDA of \$0.2 million in the second quarter of the prior year. Adjusted EBITDA loss PMPM<sup>(1)</sup> was \$23, compared to Adjusted EBITDA PMPM of \$1 in the second quarter of the prior year

#### Fiscal 2024 Guidance

	Year Ended December 31, 2024						
	Low		High				
At-Risk Members <sup>(2)</sup>	125,000		135,000				
Total Revenues (in millions)	\$ 1,450	\$	1,550				
Medical margin <sup>(1)(3)</sup> (in millions)	\$ 230	\$	250				
Medical margin <sup>(3)</sup> PMPM	\$ 165	\$	175				
Adjusted EBITDA <sup>(3)</sup> (in millions)	\$ 20	\$	40				

- Adjusted EBITDA, Adjusted EBITDA per member, per month ("PMPM"), medical margin, and medical margin PMPM are non-GAAP financial measures. For reconciliations of these measures to the most directly comparable GAAP measures, if applicable, and more information regarding the Company's use of non-GAAP financial measures, please see the section titled "Non-GAAP Financial Measures."
- (2) See "Key Performance Metrics" for additional information on how the Company defines "at-risk members."
- The Company is not able to provide a quantitative reconciliation of guidance for Adjusted EBITDA (loss), medical margin and medical margin PMPM to net income (loss), gross profit and gross profit PMPM, the most directly comparable GAAP measures, respectively, and has not provided forward-looking guidance for net income (loss), gross profit (loss) or gross profit (loss) PMPM because of the uncertainty around certain items that may impact net income (loss), gross profit (loss) or gross profit (loss) PMPM that are not within our control or cannot be reasonably predicted without unreasonable effort. For more information regarding the non-GAAP financial measures discussed in this press release, please see "Non-GAAP Financial Measures" below.

The foregoing 2024 outlook statements represent management's current estimate as of the date of this release. Actual results may differ materially depending on a number of factors. Investors are urged to read the "Cautionary Note Regarding Forward-Looking Statements" included in this release. Management does not assume any obligation to update these estimates.

#### Management to Host Conference Call and Webcast on August 7, 2024 at 4:30 PM ET

Title & Webcast	P3 Health Second Quarter Earnings Conference Call
Date & Time	
	August 7, 2024, 4:30pm Eastern Time
Conference Call Details	Toll-Free 1-833-316-0546 (US)
	International 1-412-317-0692
	Ask to be joined into the P3 Health Partners call
The conference cell will also be websect live	in the "Events & Descentations" section of the Investor need of the D2 website Landburger. The Common of mass release will

The conference call will also be webcast live in the "Events & Presentations" section of the Investor page of the P3 website <u>it.p3hp.org</u>). The Company's press release will be available at <u>ir.p3hp.org</u> website in advance of the conference call. An archived recording of the webcast will be available at <u>ir.p3hp.org</u> for a period of 90 days following the conference call.

#### About P3 Health Partners (NASDAQ: PIII):

P3 Health Partners Inc. is a leading population health management company committed to transforming healthcare by improving the lives of both patients and providers. Founded and led by physicians, P3 has an expansive network of more than 2,900 affiliated primary care providers across the country. Our local teams of health care professionals manage the care of thousands of patients in 27 counties across five states. P3 supports primary care providers with value-based care coordination and administrative services that improve patient outcomes and lower costs. Through partnerships with these local providers, the P3 care team creates an enhanced patient experience by navigating, coordinating, and integrating the patient's care within the healthcare system. For more information, visit <a href="www.p3hp.org">www.p3hp.org</a> and follow us on <a href="mailto:@p3healthpartners">@p3healthpartners</a> and <a href="mailto:Facebook.com/p3healthpartners">Facebook.com/p3healthpartners</a>.

#### **Non-GAAP Financial Measures**

In addition to the financial results prepared in accordance with accounting principles generally accepted in the U.S ("GAAP"), this press release contains certain non-GAAP financial measures as defined by the SEC rules, including

Adjusted EBITDA and Adjusted EBITDA PMPM, medical margin, and medical margin PMPM. EBITDA is defined as GAAP net income (loss) before (i) interest, (ii) income taxes and (iii) depreciation and amortization. Adjusted EBITDA is defined as EBITDA, further adjusted to exclude the effect of certain supplemental adjustments, such as (i) mark-to-market warrant gain/loss, (ii) premium deficiency reserves, (iii) equity-based compensation expense and (iv) certain other items that we believe are not indicative of our core operating performances. Adjusted EBITDA PMPM is defined as Adjusted EBITDA divided by the number of at-risk Medicare members each month divided by the number of months in the period. We believe these non-GAAP financial measures provide an additional tool for investors to use in evaluating ongoing operating results and trends and in comparing our financial measures with other similar companies. Medical margin represents the amount earned from capitated revenue after medical claims expenses are deducted and medical margin PMPM is defined as medical margin divided by the number of Medicare members each month divided by the number of months in the period. Medical claims expenses represent costs incurred for medical services provided to our members. As our platform grows and matures over time, we expect medical margin to increase in absolute dollars; however, medical margin PMPM may vary as the percentage of new members brought onto our platform fluctuates. New membership added to the platform is typically dilutive to medical margin PMPM. We do not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. These non-GAAP financial measures are subject to inherent limitations as they reflect the exercise of judgments by management about which expense and income are excluded or included in determining these non-GAAP financial measures. In addition, other companies may calculate non-GAAP financial measures differently or may use other measures to

#### **Key Performance Metrics**

In addition to our GAAP and non-GAAP financial information, the Company also monitors "at-risk members" to help us evaluate our business, identify trends affecting our business, formulate business plans and make strategic decisions. At-risk membership represents the approximate number of Medicare members for whom we receive a fixed percentage of premium under capitation arrangements as of the end of a particular period.

#### **Cautionary Note Regarding Forward-Looking Statements**

This press release contains forward-looking statements within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. We intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended. Words such as "anticipate," "believe," "budget," "contemplate," "continue," "could," "envision," "estimate," "expect," "guidance," "indicate," "intend," "may," "might," "plan," "possibly," "potential," "predict," "probably," "pro-forma," "project," "seek," "should," "target," or "will," or the negative or other variations thereof, and similar words or phrases or comparable terminology, are intended to identify forward-looking statements. These forward-looking statements address various matters, including the Company's future expected growth strategy and operating performance; outlook as to total revenue, at-risk membership, medical margin, medical margin PMPM, and Adjusted EBITDA for the full year 2024; and our ability to enhance our capabilities and achieve sustainable profitability, all of which reflect the Company's expectations based upon currently available information and data. Because such statements are based on expectations as to future financial and operating results and are not statements of fact, actual results may differ materially from those projected or estimated and you are cautioned not to place undue reliance on these forward-looking statements. These forward-looking statements are not guarantees of future performance, conditions or results, and involve a number of known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside the Company's control, that could cause actual results or outcomes to differ materially from those discussed in the forward-looking statements.

Important risks and uncertainties that could cause our actual results and financial condition to differ materially from those indicated in forward-looking statements include, among others, our ability to continue as a going concern; our potential need to raise additional capital to fund our existing operations or develop and commercialize new services or expand our operations; our ability to achieve or maintain profitability; our ability to maintain compliance with our debt covenants in the future, or obtain required waivers from our lenders if future operating performance were to fall below current projections, and if there are material changes to management's assumptions, we could be required to recognize non-cash charges to operating earnings for goodwill and/or other intangible asset impairment; our ability to identify and develop successful new geographies, physician partners, payors and patients; changes in market or industry conditions, regulatory environment, competitive conditions, and receptivity to our services; our ability to fund our growth and expand our

operations; changes in laws and regulations applicable to our business; our ability to maintain our relationships with health plans and other key payors; our ability to establish and maintain effective internal controls and the impact of the material weaknesses we have identified; our ability to maintain the listing of our securities on The Nasdaq Stock Market, LLC; increased labor costs; our ability to recruit and retain qualified team members and independent physicians; and the factors described under Part I, Item 1A. "Risk Factors" and Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2023, filed with the SEC on March 28, 2024, and in our subsequent filings with the SEC.

All information in this press release is as of the date hereof, and we undertake no duty to update or revise this information unless required by law. You are cautioned not to place undue reliance on any forward-looking statements contained in this press release.

Ryan Halsted Investor Relations Gilmartin Group <u>ir@p3hp.org</u>

### P3 HEALTH PARTNERS INC. and SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except per share amounts) (unaudited)

		June 30, 2024		December 31, 2023
ASSETS			Т	
CURRENT ASSETS:				
Cash	\$	73,086	\$	36,320
Restricted cash		5,116		4,614
Health plan receivable, net of allowance for credit losses of \$150		153,259		118,497
Clinic fees, insurance and other receivable		2,165		2,973
Prepaid expenses and other current assets		8,478		3,613
TOTAL CURRENT ASSETS		242,104		166,017
Property and equipment, net		7,537		8,686
Intangible assets, net		624,673		666,733
Other long-term assets		18,445		19,531
TOTAL ASSETS(1)	\$	892,759	\$	860,967
LIABILITIES, MEZZANINE EQUITY, AND STOCKHOLDERS' EQUITY				
CURRENT LIABILITIES:				
Accounts payable	\$	7,989	\$	8,663
Accrued expenses and other current liabilities		39,900		36,884
Accrued payroll		3,744		3,506
Health plan settlements payable		22,851		34,992
Claims payable		233,761		178,009
Premium deficiency reserve		11,273		13,670
Accrued interest		31,905		23,648
Short-term debt		831		_
TOTAL CURRENT LIABILITIES		352,254		299,372
Operating lease liability		12,192		13,622
Warrant liabilities		25,455		1,085
Contingent consideration		4,907		4,907
Long-term debt, net		133,124		108,319
TOTAL LIABILITIES <sup>(1)</sup>		527,932		427,305
COMMITMENTS AND CONTINGENCIES				
MEZZANINE EQUITY:				
Redeemable non-controlling interest		197,987		291,532
STOCKHOLDERS' EQUITY:				
Class A common stock, \$0.0001 par value; 800,000 shares authorized; 161,762 and 116,588 shares issued and outstanding as of June 30, 2024 and December 31, 2023, respectively		16		12
Class V common stock, \$0.0001 par value; 205,000 shares authorized; 195,957 and 196,569 shares issued and outstanding as of June 30, 2024 and December 31, 2023, respectively		20		20
Additional paid in capital		564,868		509,442
Accumulated deficit		(398,064)		(367,344)
TOTAL STOCKHOLDERS' EQUITY		166,840		142,130
TOTAL LIABILITIES, MEZZANINE EQUITY, AND STOCKHOLDERS' EQUITY	\$	892,759	\$	860,967
	_		_	

<sup>(1)</sup> The Company's condensed consolidated balance sheets include the assets and liabilities of its consolidated variable interest entities ("VIEs"). As discussed in Note 13 "Variable Interest Entities," P3 LLC is itself a VIE. P3 LLC represents substantially all the assets and liabilities of the Company. As a result, the language and amounts below refer only to VIEs held at the P3 LLC level. The condensed consolidated balance sheets include total assets that can be used only to settle obligations of P3 LLC's consolidated VIEs totaling \$11.1 million and \$8.6 million as of June 30, 2024 and December 31, 2023, respectively, and total liabilities of P3 LLC's consolidated VIEs for which creditors do not have recourse to the general credit of the Company totaled \$14.3 million and \$13.6 million as of June 30, 2024 and December 31, 2023, respectively, These VIE assets and liabilities do not include \$47.0 million and \$44.2 million of net amounts due to affiliates as of June 30, 2024 and December 31, 2023, respectively, as these are eliminated in consolidation and not presented within the condensed consolidated balance sheets.

# P3 HEALTH PARTNERS INC. and SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share amounts) (unaudited)

	Three Month	is Ended June 30,	Six Months I	ided June 30,		
	2024	2023	2024	2023		
OPERATING REVENUE:						
Capitated revenue	\$ 374,306	5 \$ 325,616	\$ 758,440	\$ 624,320		
Other patient service revenue	4,851	3,470	9,205	6,843		
TOTAL OPERATING REVENUE	379,157	7 329,086	767,645	631,163		
OPERATING EXPENSE:						
Medical expense	365,171	302,271	747,228	587,841		
Premium deficiency reserve	(3,397	7) (2,012	(2,397)	3,128		
Corporate, general and administrative expense	26,610	27,223	54,011	64,866		
Sales and marketing expense	414	4 857	7 736	1,858		
Depreciation and amortization	21,693	21,780	43,232	43,320		
TOTAL OPERATING EXPENSE	410,49	350,119	842,810	701,013		
OPERATING LOSS	(31,334	(21,033	(75,165)	(69,850)		
OTHER INCOME (EXPENSE):						
Interest expense, net	(5,436	5) (3,851	) (9,692)	(7,937)		
Mark-to-market of stock warrants	8,673	3 (1,731	8,889	(1,082)		
Other	29	1 (741	) 628	(645)		
TOTAL OTHER EXPENSE	3,528	(6,323	(175)	(9,664)		
LOSS BEFORE INCOME TAXES	(27,806	(27,356	(75,340)	(79,514)		
PROVISION FOR INCOME TAXES	(968	3) (226	(3,040)	(516)		
NET LOSS	(28,774	(27,582	(78,380)	(80,030)		
LESS: NET LOSS ATTRIBUTABLE TO REDEEMABLE NON-CONTROLLING INTEREST	(16,754	(17,766	(47,660)	(61,015)		
NET LOSS ATTRIBUTABLE TO CONTROLLING INTEREST	\$ (12,020	9,816	\$ (30,720)	\$ (19,015)		
NET LOSS PER SHARE (Note 9):						
Basic	\$ (0.09	0.09	(0.24)	\$ (0.25)		
Diluted	\$ (0.15	/ '	, . ,			
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING (Note 9):						
Basic	136,60	107,454	127,806	74,699		
Diluted	141,083	3 107,454	130,047	276,028		

# P3 HEALTH PARTNERS INC. and SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

	Six Months E	nded June 30,
	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net loss	\$ (78,380)	\$ (80
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	43,232	43
Equity-based compensation	3,073	2
Amortization of original issue discount and debt issuance costs	(91)	
Accretion of contingent consideration	_	
Mark-to-market adjustment of stock warrants	(8,889)	1
Premium deficiency reserve	(2,397)	3
Changes in operating assets and liabilities:		
Health plan receivable	(34,762)	(30
Clinic fees, insurance, and other receivable	775	4
Prepaid expenses and other current assets	(4,865)	
Other long-term assets	60	(1
Accounts payable, accrued expenses, and other current liabilities	30	1
Accrued payroll	238	(3
Health plan settlements payable	(12,141)	(6
Claims payable	55,752	7
Accrued interest	8,257	4
Operating lease liability	(164)	
Net cash used in operating activities	(30,272)	(52
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property and equipment	_	(1
Net cash used in investing activities	_	(1
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from long-term debt, net of original issue discount	25,000	14
Payment of debt issuance costs	_	
Proceeds from private placement offering, net of offering costs paid	42,234	8′
Proceeds from at-the-market sales, net of offering costs paid	33	
Deferred offering costs paid	(455)	
Payment of tax withholdings upon settlement of restricted stock unit awards	(103)	
Repayment of short-term and long-term debt	(1,040)	
Proceeds from short-term debt	1,871	
Net cash provided by financing activities	67,540	101
Net change in cash and restricted cash	 37,268	4′
Cash and restricted cash, beginning of period	40,934	18
Cash and restricted cash, end of period	\$ 78,202	\$ 65

#### RECONCILIATION OF NET LOSS TO ADJUSTED EBITDA (LOSS)

(in thousands, except PMPM) (unaudited)

		hree Months Ended	Six Months Ended June 30,				
	June 30, 2024		June 30, 2023	March 31, 2024	2024		2023
Net loss	\$ (28,774)	\$	(27,582)	\$ (49,606)	\$ (78,380)	\$	(80,030)
Interest expense, net	5,436		3,851	4,256	9,692		7,937
Depreciation and amortization	21,693		21,780	21,539	43,232		43,320
Provision for income taxes	968		226	2,072	3,040		516
Mark-to-market of stock warrants	(8,673)		1,731	(216)	(8,889)		1,082
Premium deficiency reserve	(3,397)		(2,012)	1,000	(2,397)		3,128
Equity-based compensation	1,624		1,031	1,449	3,073		2,008
Other <sup>(1)</sup>	2,276		1,192	(264)	2,012		3,053
Transaction and other related costs <sup>(2)</sup>	<u> </u>			 			70
Adjusted EBITDA (loss)	\$ (8,847)	\$	217	\$ (19,770)	\$ (28,617)	\$	(18,916)
Adjusted EBITDA (loss) PMPM	\$ (23)	\$	1	\$ (52)	\$ (38)	\$	(31)

Other during the three and six months ended June 30, 2024 consisted of (i) interest income offset by (ii) severance and related expense in connection with our chief executive officer transition, and (iii) valuation allowance on our notes receivable. Other during the three and six months ended June 30, 2023 consisted of (i) interest income offset by (ii) cybersecurity incident loss, (iii) restructuring and other charges, including severance and benefits paid to employees pursuant to workforce reduction plans, (iv) the disposition of our Pahrump operations, (v) expenses for third-party consultants to assist us with the development, implementation, and documentation of new and enhanced internal controls and processes for compliance with Sarbanes-Oxley Section 404(b) with respect to the six months ended June 30, 2023, (vi) a legal settlement outside of the ordinary course of business with respect to the six months ended June 30, 2023, and (vii) valuation allowance on our notes receivable.

#### MEDICAL MARGIN (in thousands, except PMPM) (unaudited)

			hree Months Ended	Six Months Ended June 30,					
	J	June 30, 2024		June 30, 2023	March 31, 2024		2024		2023
Capitated revenue	\$	374,306	\$	325,616	\$ 384,134	\$	758,440	\$	624,320
Less: medical claims expense		(333,217)		(275,121)	(347,582)		(680,799)		(534,579)
Medical margin	\$	41,089	\$	50,495	\$ 36,552	\$	77,641	\$	89,741
Medical margin PMPM	\$	107	\$	161	\$ 96	\$	102	\$	145

#### RECONCILIATION OF GROSS PROFIT TO MEDICAL MARGIN (in thousands) (unaudited)

		Three Months Ended						Six Months Ended June 30,				
	Ju	ne 30, 2024		June 30, 2023		March 31, 2024		2024		2023		
Gross profit	\$	13,986	\$	26,815	\$	6,431	\$	20,417	\$	43,322		
Other patient service revenue		(4,851)		(3,470)		(4,354)		(9,205)		(6,843)		
Other medical expense		31,954		27,150		34,475		66,429		53,262		
Medical margin	\$	41,089	\$	50,495	\$	36,552	\$	77,641	\$	89,741		

## RECONCILIATION OF TOTAL OPERATING EXPENSE TO ADJUSTED OPERATING EXPENSE (in thousands) (unaudited)

	Three Months	Ended J	une 30,	Six Months E	Ended June 30,		
	2024		2023	2024		2023	
Total operating expense	\$ 410,491	\$	350,119	\$ 842,810	\$	701,013	
Medical expense	(365,171)		(302,271)	(747,228)		(587,841)	
Depreciation and amortization	(21,693)		(21,780)	(43,232)		(43,320)	
Premium deficiency reserve	3,397		2,012	2,397		(3,128)	
Equity-based compensation	(1,624)		(1,031)	(3,073)		(2,008)	
Other	(2,541)		(446)	(2,593)		(2,397)	
Transaction and other related costs	_		_	_		(70)	
Adjusted operating expense	\$ 22,859	\$	26,603	\$ 49,081	\$	62,249	