#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934 Date of Report (Date of earliest event reported): May 8, 2024



#### P3 Health Partners Inc.

(Exact name of registrant as specified in its charter) 001-40033

Delaware

85-2992794

|          | (State or other jurisdiction of incorporation)  | (Commission File Number)   | (I.R.S. Employer Identification No.)  |
|----------|---|--|---|
|          | 2370 Corporate Circle Suite 300 Henderson, No<br>(Address of principal executive offices)   | evada  | <b>89074</b><br>(Zip Code)  |
|          | (   | (702) 910-3950<br>(Registrant's telephone number, including area code)         |   |
|          | (F  | Not Applicable<br>Former name or former address, if changed since last report) |   |
| Check    | the appropriate box below if the Form 8-K is intended to simultaneo<br>Written communications pursuant to Rule 425 under the Securities |  | the following provisions:   |
|          | Soliciting material pursuant to Rule 14a-12 under the Exchange A  | ct   |   |
|          | Pre-commencement communications pursuant to Rule 14d-2(b) ur  | nder the Exchange Act  |   |
|          | Pre-commencement communications pursuant to Rule 13e-4(c) un  | der the Exchange Act   |   |
| Securit  | ies registered pursuant to Section 12(b) of the Act:  |  |   |
|          | Title of each class   | Trading<br>Symbol(s)   | Name of each exchange on which registered   |
|          | Class A common stock, par value \$0.0001 per share  | PIII   | The Nasdaq Stock Market LLC   |
|          | rrants, each whole warrant exercisable for one share of<br>Class A common stock at an exercise price of \$11.50                         | PIIIW  | The Nasdaq Stock Market LLC   |
|          | by check mark whether the registrant is an emerging growth company as defined in $g$ growth company $\square$                           | Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 1    | 2b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).           |
| If an em | erging growth company, indicate by check mark if the registrant has elected not to  | use the extended transition period for complying with any new or revised fir   | nancial accounting standards provided pursuant to Section 13(a) of the Exchange Æt. |

#### Item 2.02 Results of Operations and Financial Condition.

On May 8, 2024, P3 Health Partners Inc. (the "Company") announced its financial results for the three months ended March 31, 2024. The full text of the press release issued in connection with the announcement is furnished as Exhibit 99.1 to this Current Report on Form 8-K (the "Report").

The information in this Item 2.02, including the information contained in Exhibit 99.1 of this Report, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Exchange Act or the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such a filing.

#### Item 9.01 Financial Statements and Exhibits.

#### (d) Exhibits

| Exhibit<br>Number | Description  |
|-------------------|--|
| <u>99.1</u>       | Press Release of the Company, dated May 8, 2024                              |
| 104               | Cover Page Interactive Data File (embedded within the Inline XBRL document). |

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

P3 Health Partners Inc.

Date: May 8, 2024 By: /s/ Atul Kavthekar

Atul Kavthekar Chief Financial Officer

#### P3 Health Partners Announces First Quarter 2024 Results

Dr. Aric Coffman joins P3 Health Partners as CEO

Total revenue growth of 29% year-over-year

Reaffirming 2024 guidance

Anticipates reaching Adjusted EBITDA positive in 2024

Management to Host Conference Call and Webcast May 8, 2024 at 4:30 PM ET

HENDERSON, NV—May 8, 2024—P3 Health Partners Inc. ("P3" or the "Company") (NASDAQ: PIII), a patient-centered and physician-led population health management company, today announced its financial results for the first quarter ended March 31, 2024.

"We reported a strong Q1 which exceeded our internal expectations on the top-line. We believe that we are on track to achieve our full year 2024 guidance," said Dr. Sherif Abdou, Co-Founder of P3. "I am thrilled to welcome Aric to the team and am filled with a deep sense of confidence that P3 is on sound footing and poised for continued success. Aric is an accomplished industry veteran with a deep understanding of the value-based healthcare landscape and a history of driving profitable growth. We have a history of working together and have been working diligently for some time to bring him on board."

"I am thrilled to join P3 during this inflection point towards achieving profitability," added Dr. Aric Coffman, newly appointed CEO. "I am confident in our ability to drive long-term, sustainable value for the entire healthcare system, as well as for our stakeholders."

#### First Quarter 2024 Financial Results

- Total revenue was \$388.5 million, an increase of 29% compared to \$302.1 million in the first quarter of the prior year
- · Capitated revenue was \$384.1 million, an increase of 29% compared to \$298.7 million in the first quarter of the prior year
- · Gross profit was \$6.4 million, as compared to \$16.5 million in the prior year. Gross profit PMPM was \$17, compared to \$54 PMPM in the prior year
- Medical margin<sup>(1)</sup> was \$36.6 million compared to \$39.2 million in the prior year. Medical margin PMPM<sup>(1)</sup> was \$96, compared to a medical margin PMPM of \$129 in the prior year
- Net loss was \$49.6 million compared to a net loss of \$52.4 million in the first quarter of the prior year. Net loss PMPM was \$131 compared to a net loss of \$172 in the prior year
- Adjusted EBITDA loss<sup>(1)</sup> was \$19.8 million compared to an Adjusted EBITDA loss of \$19.1 million in the first quarter of the prior year. Adjusted EBITDA loss PMPM<sup>(1)</sup> was \$52, an improvement of \$11 PMPM compared to the first quarter of the prior year

#### Fiscal 2024 Guidance

|  | Year Ended December 31, 2024 |    |          |  |  |
|--|------------------------------|----|----------|--|--|
|  | Low                          |    | High     |  |  |
| At-Risk Members <sup>(2)</sup>                 | 125,0                        | 00 | 135,000  |  |  |
| Total Revenues (in millions)                   | \$ 1,4                       | 50 | \$ 1,550 |  |  |
| Medical margin <sup>(1)(3)</sup> (in millions) | \$ 2                         | 30 | \$ 250   |  |  |
| Medical margin <sup>(3)</sup> PMPM             | \$ 1                         | 55 | \$ 175   |  |  |
| Adjusted EBITDA <sup>(3)</sup> (in millions)   | \$                           | 20 | \$ 40    |  |  |

- Adjusted EBITDA, Adjusted EBITDA per member, per month ("PMPM"), medical margin, and medical margin PMPM are non-GAAP financial measures. For reconciliations of these measures to the most directly comparable GAAP measures and more information regarding the Company's use of non-GAAP financial measures, please see the section titled "Non-GAAP Financial Measures."
- (2) See "Key Performance Metrics" for additional information on how the Company defines "at-risk members."
- The Company is not able to provide a quantitative reconciliation of guidance for Adjusted EBITDA (loss), medical margin and medical margin PMPM to net income (loss), gross profit and gross profit PMPM, the most directly comparable GAAP measures, respectively, and has not provided forward-looking guidance for net income (loss) because of the uncertainty around certain items that may impact net income (loss), gross profit (loss) or gross profit (loss) PMPM that are not within our control or cannot be reasonably predicted without unreasonable effort. For more information regarding the non-GAAP financial measures discussed in this press release, please see "Non-GAAP Financial Measures" below.

The foregoing 2024 outlook statements represent management's current estimate as of the date of this release. Actual results may differ materially depending on a number of factors. Investors are urged to read the "Cautionary Note Regarding Forward-Looking Statements" included in this release. Management does not assume any obligation to update these estimates.

#### Management to Host Conference Call and Webcast on May 8, 2024 at 4:30 PM ET

| Title & Webcast         | P3 Health First Quarter Earnings Conference Call   |  |  |  |  |
|-------------------------|--|--|--|--|--|
| Date & Time             | May 8, 2024, 4:30pm Eastern Time   |  |  |  |  |
| Conference Call Details | Toll-Free 1-833-316-0546 (US) International 1-412-317-0692 Ask to be joined into the P3 Health Partners call |  |  |  |  |
|                         |  |  |  |  |  |

The conference call will also be webcast live in the "Events & Presentations" section of the Investor page of the P3 website <u>ir.p3hp.org</u>). The Company's press release will be available at <u>ir.p3hp.org</u> website in advance of the conference call. An archived recording of the webcast will be available at <u>ir.p3hp.org</u> for a period of 90 days following the conference call.

#### About P3 Health Partners (NASDAQ: PIII):

P3 Health Partners Inc. is a leading population health management company committed to transforming healthcare by improving the lives of both patients and providers. Founded and led by physicians, P3 has an expansive network of more than 2,900 affiliated primary care providers across the country. Our local teams of health care professionals manage the care of thousands of patients in 27 counties across five states. P3 supports primary care providers with value-based care coordination and administrative services that improve patient outcomes and lower costs. Through partnerships with these local providers, the P3 care team creates an enhanced patient experience by navigating, coordinating, and integrating the patient's care within the healthcare system. For more information, visit <a href="https://www.p3hp.org">www.p3hp.org</a> and follow us on <a href="https://www.p3hp.org">@p3healthpartners</a>.

#### Non-GAAP Financial Measures

In addition to the financial results prepared in accordance accounting principles generally accepted in the U.S ("GAAP"), this press release contains certain non-GAAP financial measures as defined by the SEC rules, including Adjusted EBITDA and Adjusted EBITDA PMPM, medical margin, and medical margin PMPM. EBITDA is defined as GAAP net income

(loss) before (i) interest, (ii) income taxes and (iii) depreciation and amortization. Adjusted EBITDA is defined as EBITDA, further adjusted to exclude the effect of certain supplemental adjustments, such as (i) mark-to-market warrant gain/loss, (ii) premium deficiency reserves, (iii) equity-based compensation expense and (iv) certain other items that we believe are not indicative of our core operating performances. Adjusted EBITDA PMPM is defined as Adjusted EBITDA divided by the number of at-risk Medicare members each month divided by the number of months in the period. We believe these non-GAAP financial measures provide an additional tool for investors to use in evaluating ongoing operating results and trends and in comparing our financial measures with other similar companies. Medical margin represents the amount earned from capitation revenue after medical claims expenses are deducted and medical margin PMPM is defined as medical margin divided by the number of Medicare members each month divided by the number of months in the period. Medical claims expenses represent costs incurred for medical services provided to our members. As our platform grows and matures over time, we expect medical margin to increase in absolute dollars; however, medical margin PMPM may vary as the percentage of new members brought onto our platform fluctuates. New membership added to the platform is typically dilutive to medical margin PMPM. We do not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. These non-GAAP financial measures are subject to inherent limitations as they reflect the exercise of judgments by management about which expense and income are excluded or included in determining these non-GAAP financial measures. In addition, other companies may calculate non-GAAP financial measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of our non-GAAP PMPM to net income (loss) PMPM, me

#### **Key Performance Metrics**

In addition to our GAAP and non-GAAP financial information, the Company also monitors "at-risk members" to help us evaluate our business, identify trends affecting our business, formulate business plans and make strategic decisions. At-risk membership represents the approximate number of Medicare members for whom we receive a fixed percentage of premium under capitation arrangements as of the end of a particular period.

#### **Cautionary Note Regarding Forward-Looking Statements**

This press release contains forward-looking statements within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. We intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended. Words such as "anticipate," "believe," "budget," "contemplate," "continue," "could," "envision," "estimate," "expect," "guidance," "indicate," "intend," "may," "might," "plan," "possibly," "potential," "predict," "probably," "pro-forma," "project," "seek," "should," "target," or "will," or the negative or other variations thereof, and similar words or phrases or comparable terminology, are intended to identify forward-looking statements. These forward-looking statements address various matters, including the Company's future expected growth strategy and operating performance; outlook as to total revenue, at-risk membership, medical margin, medical margin PMPM, and Adjusted EBITDA for the full year 2024; and our expectation to achieve Adjusted EBITDA profitability in 2024, all of which reflect the Company's expectations based upon currently available information and data. Because such statements are based on expectations as to future financial and operating results and are not statements of fact, actual results may differ materially from those projected or estimated and you are cautioned not to place undue reliance on these forward-looking statements. These forward-looking statements are not guarantees of future performance, conditions or results, and involve a number of known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside the Company's control, that could cause actual results or outcomes to differ materially from those discussed in the forward-looking statements.

Important risks and uncertainties that could cause our actual results and financial condition to differ materially from those indicated in forward-looking statements include, among others, our ability to continue as a going concern; our potential need to raise additional capital to fund our existing operations or develop and commercialize new services or expand our operations; our ability to achieve or maintain profitability; our ability to maintain compliance with our debt covenants in the future, or obtain required waivers from our lenders if future operating performance were to fall below current projections, and if there are material changes to management's assumptions, we could be required to recognize non-cash charges to operating earnings for goodwill and/or other intangible asset impairment; our ability to identify and develop successful new geographies, physician partners, payors and patients; changes in market or industry conditions, regulatory environment, competitive conditions, and receptivity to our services; our ability to fund our growth and expand our operations; changes in laws and regulations applicable to our business; our ability to maintain our relationships with health

plans and other key payers; the impact of COVID-19, including the impact of new variants of the virus, or another pandemic, epidemic or outbreak of infectious disease on our business and results of operation; increased labor costs; our ability to recruit and retain qualified team members and independent physicians; and the factors described under Part I, Item 1A. "Risk Factors" and Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2023, filed with the SEC on March 28, 2024, and in our subsequent filings with the SEC.

All information in this press release is as of the date hereof, and we undertake no duty to update or revise this information unless required by law. You are cautioned not to place undue reliance on any forward-looking statements contained in this press release.

Ryan Halsted Investor Relations Gilmartin Group ir@p3hp.org

### P3 HEALTH PARTNERS INC. and SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except per share amounts) (unaudited)

|   |    | March 31, 2024 | December 31, 2023 |           |
|---|----|----------------|-------------------|-----------|
| ASSETS  |    |                |                   |           |
| CURRENT ASSETS:   |    |                |                   |           |
| Cash  | \$ | 27,300         | \$                | 36,320    |
| Restricted cash   |    | 5,005          |                   | 4,614     |
| Health plan receivable, net of allowance for credit losses of \$150   |    | 143,695        |                   | 118,497   |
| Clinic fees, insurance and other receivable   |    | 48             |                   | 2,973     |
| Prepaid expenses and other current assets   |    | 6,909          |                   | 3,613     |
| TOTAL CURRENT ASSETS  |    | 182,957        |                   | 166,017   |
| Property and equipment, net   |    | 8,121          |                   | 8,686     |
| Intangible assets, net  |    | 645,703        |                   | 666,733   |
| Other long-term assets  |    | 19,144         |                   | 19,531    |
| TOTAL ASSETS <sup>(1)</sup>   | \$ | 855,925        | \$                | 860,967   |
| LIABILITIES, MEZZANINE EQUITY, AND STOCKHOLDERS' EQUITY   |    |                |                   |           |
| CURRENT LIABILITIES:  |    |                |                   |           |
| Accounts payable  | \$ | 11,603         | \$                | 8,663     |
| Accrued expenses and other current liabilities  |    | 28,628         |                   | 36,884    |
| Accrued payroll   |    | 5,048          |                   | 3,506     |
| Health plan settlements payable   |    | 22,048         |                   | 34,992    |
| Claims payable  |    | 222,177        |                   | 178,009   |
| Premium deficiency reserve  |    | 14,670         |                   | 13,670    |
| Accrued interest  |    | 28,035         |                   | 23,648    |
| Short-term debt   |    | 1,441          |                   |           |
| TOTAL CURRENT LIABILITIES   |    | 333,650        |                   | 299,372   |
| Operating lease liability   |    | 12,944         |                   | 13,622    |
| Warrant liabilities   |    | 869            |                   | 1,085     |
| Contingent consideration  |    | 4,907          |                   | 4,907     |
| Long-term debt, net   |    | 118,123        |                   | 108,319   |
| TOTAL LIABILITIES(1)  |    | 470,493        |                   | 427,305   |
| COMMITMENTS AND CONTINGENCIES (Note 12)   |    |                |                   |           |
| MEZZANINE EQUITY:   |    |                |                   |           |
| Redeemable non-controlling interest   |    | 238,836        |                   | 291,532   |
| STOCKHOLDERS' EQUITY:   |    |                |                   |           |
| Class A common stock, \$0.0001 par value; 800,000 shares authorized; 119,409 and 116,588 shares issued and outstanding as of March 31, 2024 and December 31, 2023, respectively |    | 12             |                   | 12        |
| Class V common stock, \$0.0001 par value; 205,000 shares authorized; 196,494 and 196,569 shares issued and outstanding as of March 31, 2024 and December 31, 2023, respectively |    | 20             |                   | 20        |
| Additional paid in capital  |    | 532,608        |                   | 509,442   |
| Accumulated deficit   |    | (386,044)      |                   | (367,344) |
| TOTAL STOCKHOLDERS' EQUITY  |    | 146,596        |                   | 142,130   |
| TOTAL LIABILITIES, MEZZANINE EQUITY, AND STOCKHOLDERS' EQUITY   | \$ | 855,925        | \$                | 860,967   |
|   | _  |                |                   |           |

<sup>(1)</sup> The Company's condensed consolidated balance sheets include the assets and liabilities of its consolidated variable interest entities ("VIEs"). As discussed in Note 13 "Variable Interest Entities," P3 LLC is itself a VIE. P3 LLC represents substantially all the assets and liabilities of the Company. As a result, the language and amounts below refer only to VIEs held at the P3 LLC level. The condensed consolidated balance sheets include total assets that can be used only to settle obligations of P3 LLC's consolidated VIEs totaling \$10.5 million and \$8.6 million as of March 31, 2024 and December 31, 2023, respectively, and total liabilities of P3 LLC's consolidated VIEs for which creditors do not have recourse to the general credit of the Company totaled \$14.9 million and \$13.6 million as of March 31, 2024 and December 31, 2023, respectively. These VIE assets and liabilities do not include \$44.6 million and \$44.2 million of net amounts due to affiliates as of March 31, 2024 and December 31, 2023, respectively, as these are eliminated in consolidation and not presented within the condensed consolidated balance sheets.

# P3 HEALTH PARTNERS INC. and SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share amounts) (unaudited)

|  | Three Months E | ided March 31, |  |
|--|----------------|----------------|--|
|  | 2024           | 2023           |  |
| OPERATING REVENUE:   |                |                |  |
| Capitated revenue  | \$<br>384,134  |                |  |
| Other patient service revenue                                      | <br>4,354      | 3,37           |  |
| TOTAL OPERATING REVENUE  | 388,488        | 302,07         |  |
| OPERATING EXPENSE:   |                |                |  |
| Medical expense  | 382,057        | 285,57         |  |
| Premium deficiency reserve   | 1,000          | 5,14           |  |
| Corporate, general and administrative expense                      | 27,401         | 37,64          |  |
| Sales and marketing expense  | <br>322        | 1,00           |  |
| TOTAL OPERATING EXPENSE  | <br>432,319    | 350,89         |  |
| OPERATING LOSS   | (43,831)       | (48,81         |  |
| OTHER INCOME (EXPENSE):  |                |                |  |
| Interest expense, net  | (4,256)        | (4,08          |  |
| Mark-to-market of stock warrants                                   | 216            | 64             |  |
| Other  | <br>337        | 9              |  |
| TOTAL OTHER EXPENSE  | <br>(3,703)    | (3,34          |  |
| LOSS BEFORE INCOME TAXES   | (47,534)       | (52,15         |  |
| PROVISION FOR INCOME TAXES   | <br>(2,072)    | (29            |  |
| NET LOSS   | (49,606)       | (52,44         |  |
| LESS: NET LOSS ATTRIBUTABLE TO REDEEMABLE NON-CONTROLLING INTEREST | (30,906)       | (43,24         |  |
| NET LOSS ATTRIBUTABLE TO CONTROLLING INTEREST                      | \$<br>(18,700) | \$ (9,19       |  |
| NET LOSS PER SHARE (Note 9):                                       |                |                |  |
| Basic  | \$<br>(0.16)   | \$ (0.2        |  |
| Diluted  | \$<br>(0.16)   |                |  |
| WEIGHTED AVERAGE COMMON SHARES OUTSTANDING (Note 9):               |                |                |  |
| Basic  | 118,887        | 41,57          |  |
| Diluted  | 118,887        | 41,57          |  |
|  |                |                |  |

# P3 HEALTH PARTNERS INC. and SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

|   | Three Months En | led March 31, |  |
|---|-----------------|---------------|--|
|   | 2024            | 2023          |  |
| CASH FLOWS FROM OPERATING ACTIVITIES:                                       |                 |               |  |
| Net loss  | \$<br>(49,606)  | \$ (52,44     |  |
| Adjustments to reconcile net loss to net cash used in operating activities: |                 |               |  |
| Depreciation and amortization   | 21,539          | 21,54         |  |
| Equity-based compensation   | 1,449           | 9'            |  |
| Amortization of original issue discount and debt issuance costs             | (140)           | 2'            |  |
| Accretion of contingent consideration                                       | _               | 1             |  |
| Mark-to-market adjustment of stock warrants                                 | (216)           | (64           |  |
| Premium deficiency reserve  | 1,000           | 5,14          |  |
| Changes in operating assets and liabilities:                                |                 |               |  |
| Health plan receivable  | (25,198)        | (21,27        |  |
| Clinic fees, insurance, and other receivable                                | 2,892           | 2,54          |  |
| Prepaid expenses and other current assets                                   | (3,296)         | (45           |  |
| Other long-term assets  | (17)            | (1,36         |  |
| Accounts payable, accrued expenses, and other current liabilities           | (5,553)         | 8,31          |  |
| Accrued payroll   | 1,542           | (82           |  |
| Health plan settlements payable   | (12,944)        | (1,22         |  |
| Claims payable  | 44,168          | 13,69         |  |
| Accrued interest  | 4,387           | 2,27          |  |
| Operating lease liability   | (37)            | (35           |  |
| Net cash used in operating activities                                       | (20,030)        | (23,72        |  |
| CASH FLOWS FROM INVESTING ACTIVITIES:                                       |                 |               |  |
| Purchases of property and equipment   | _               | (46           |  |
| Net cash used in investing activities                                       | <br>            | (46           |  |
| CASH FLOWS FROM FINANCING ACTIVITIES:                                       |                 |               |  |
| Proceeds from long-term debt, net of original issue discount                | 10,000          | 14,10         |  |
| Proceeds from at-the-market sales, net of offering costs paid               | 33              | -             |  |
| Payment of tax withholdings upon settlement of restricted stock unit awards | (73)            | -             |  |
| Repayment of short-term and long-term debt                                  | (430)           | -             |  |
| Proceeds from short-term debt   | 1,871           | -             |  |
| Net cash provided by financing activities                                   | <br>11,401      | 14,10         |  |
| Net change in cash and restricted cash                                      | (8,629)         | (10,08        |  |
| Cash and restricted cash, beginning of period                               | 40,934          | 18,4:         |  |
| Cash and restricted cash, end of period                                     | \$<br>32,305    | \$ 8,37       |  |

#### RECONCILIATION OF NET LOSS TO ADJUSTED EBITDA LOSS

(in thousands, except PMPM) (unaudited)

|  | Three Months Ended |    |                |    |                   |  |
|--|--------------------|----|----------------|----|-------------------|--|
|  | March 31, 2024     |    | March 31, 2023 |    | December 31, 2023 |  |
| Net loss   | \$<br>(49,606)     | \$ | (52,448)       | \$ | (69,107)          |  |
| Interest expense, net                              | 4,256              |    | 4,086          |    | 4,046             |  |
| Depreciation and amortization expense              | 21,539             |    | 21,540         |    | 21,634            |  |
| Provision for income taxes                         | 2,072              |    | 290            |    | 1,767             |  |
| Mark-to-market of stock warrants                   | (216)              |    | (649)          |    | (760)             |  |
| Premium deficiency reserve                         | 1,000              |    | 5,140          |    | (3,344)           |  |
| Equity-based compensation                          | 1,449              |    | 977            |    | 1,720             |  |
| Transaction and other related costs <sup>(1)</sup> | _                  |    | 70             |    | _                 |  |
| Other <sup>(2)</sup>                               | (264)              |    | 1,861          |    | (212)             |  |
| Adjusted EBITDA loss                               | \$<br>(19,770)     | \$ | (19,133)       | \$ | (44,256)          |  |
| Adjusted EBITDA loss PMPM                          | \$<br>(52)         | \$ | (63)           | \$ | (138)             |  |

#### MEDICAL MARGIN (in thousands, except PMPM) (unaudited)

|                              | Three Months Ended March 31, |    |           |  |
|------------------------------|------------------------------|----|-----------|--|
|                              | 2024                         |    | 2023      |  |
| Capitated revenue            | \$<br>384,134                | \$ | 298,704   |  |
| Less: medical claims expense | <br>(347,582)                |    | (259,458) |  |
| Medical margin               | \$<br>36,552                 | \$ | 39,246    |  |
| Medical margin PMPM          | \$<br>96                     | \$ | 129       |  |

#### RECONCILIATION OF GROSS PROFIT TO MEDICAL MARGIN (in thousands) (unaudited)

|                               | Three Months Ended March 31, |    |         |  |
|-------------------------------|------------------------------|----|---------|--|
|                               | 2024                         |    | 2023    |  |
| Gross profit                  | \$<br>6,431                  | \$ | 16,507  |  |
| Other patient service revenue | (4,354)                      |    | (3,373) |  |
| Other medical expense         | 34,475                       |    | 26,112  |  |
| Medical margin                | \$<br>36,552                 | \$ | 39,246  |  |

#### RECONCILIATION OF TOTAL OPERATING EXPENSE TO ADJUSTED OPERATING EXPENSE (in thousands) (unaudited)

|                                     | Three Months Ended March 31, |           |    |           |
|-------------------------------------|------------------------------|-----------|----|-----------|
|                                     |                              | 2024      |    | 2023      |
| Total operating expense             | \$                           | 432,319   | \$ | 350,894   |
| Medical expense                     |                              | (382,057) |    | (285,570) |
| Depreciation and amortization       |                              | (21,539)  |    | (21,540)  |
| Premium deficiency reserve          |                              | (1,000)   |    | (5,140)   |
| Equity-based compensation           |                              | (1,449)   |    | (977)     |
| Transaction and other related costs |                              | _         |    | (70)      |
| Other                               |                              | (52)      |    | (1,951)   |
| Adjusted operating expense          | \$                           | 26,222    | \$ | 35,646    |

Transaction and other related costs during the three months ended March 31, 2023 consisted of legal fees incurred related to acquisition-related litigation.

Other during the three months ended March 31, 2024 consisted of (i) interest income partially offset by (ii) valuation allowance on our notes receivable. Other during the three months ended March 31, 2023 consisted of (i) interest income offset by (ii) a legal settlement outside of the ordinary course of business, (iii) valuation allowance on our notes receivable, (iv) restructuring and other charges, including severance and benefits paid to employees pursuant to workforce reduction plans, (v) the disposition of our Pahrump operations, (vi) expenses for third-party consultants to assist us with the development, implementation, and documentation of new and enhanced internal controls and processes for compliance with Sarbanes-Oxley Section 404(b). Other during the three months ended December 31, 2023 consisted of (i) interest income partially offset by (ii) the disposition of our Pahrump operations and (iii) valuation allowance on our notes receivable.